

Technological changes at the workplace

Workshop 1: Data

Our journey today

1

All this
about data

2

Data at
Work



Union
Responses



All this about data

Section 1



14 sensors in a mobile phone



What's the problem?

“I've done nothing wrong”





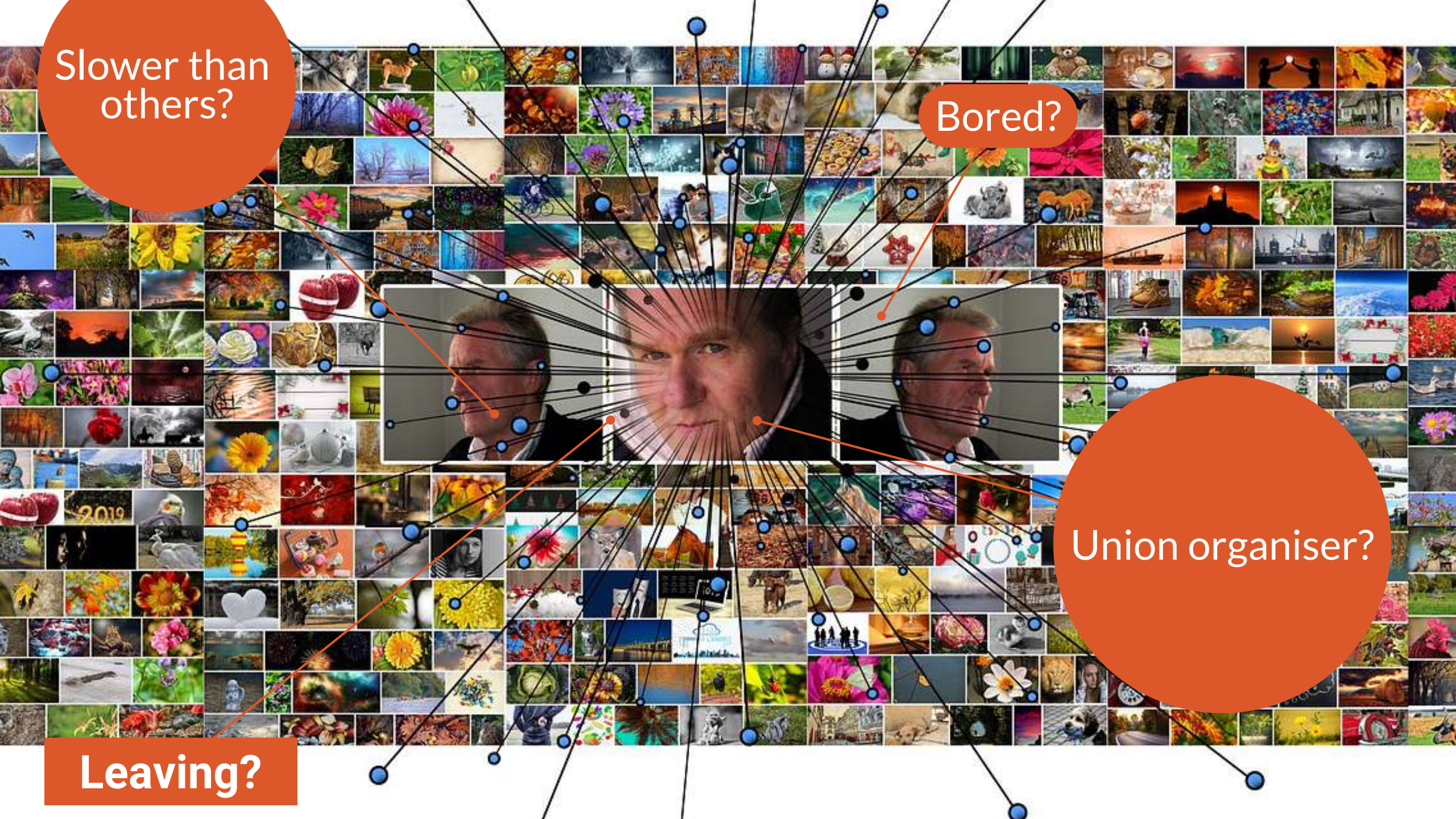
Thing is....Its not just about you

Slower than others?

Bored?

Union organiser?

Leaving?



A black chess king piece stands on a wooden chessboard. The board has a checkered pattern of light and dark wood. The king piece is positioned in the center-right of the frame, casting a shadow to the left. The text "Data is Power" is overlaid on the left side of the image, with "Data" in dark green, "is" in orange, and "Power" in dark green.

Data is Power

Why data and digital is different..



Comprehensive

wide variety of data
from multiple sources



Continuous

constant monitoring
that extends beyond
workplace



Instantaneous

real-time data collection
and analysis



Interactive

real-time
communication and
feedback



Unavoidable

embedded in work
process and devices

Worth remembering

- 1 Data points are extracted and inferred
- 2 What we do and what we don't do is measured.
- 3 These inferences (profiles) are affecting our lives and opportunities
What do you see, what don't you?
- 4 Those who have the data, have the power

Comments?



Questions?

Section 2

Data at the Workplace



Types of worker data collected

Historical data

- Credit report
- Criminal record
- Employment and salary history
- Education history, professional licenses and certifications
- Driving record
- Health screening, drug and alcohol test results
- Participation in volunteer activities
- Consumer activity

Biometric data

- Fingerprint, palmprint, earprint
- Finger and palm geometry
- Facial geometry, expressions
- Tone of voice
- Iris or retina scan
- Body language, walking gait

Workplace activities and interactions data

- Presence and location: timeclock, at desk, in building
- Coworker interactions
- Smartphone use, Wi-Fi access, instant messaging
- Bathroom access and usage
- Body movements
- Safety habits

Digital footprint

- Social media activity
- Web presence, blogs
- Online forum participation
- Job board activity

Cognitive & behavioral data

- Questionnaire/survey responses
- Cognitive function assessment results
- Personality test results
- Skill test performance
- Virtual and augmented reality device use

Evaluation data

- Customer ratings and reviews
- Peer reviews
- Performance
- Pulse surveys, sentiment

Job activity data

- Computer activity: system login, keystrokes, screenshots, application use
- Internet activity: email content, web searches
- Machine interactions: handheld devices, industrial machines, robots, wearables
- Customer service interactions: calls, sales, claims
- Driving: vehicle location (GPS), acceleration, braking patterns, route, accidents, behaviors while driving and in vehicle, conversations, cell phone use
- Business transactions and transfers

Health and wellness data

- Heart rate and respiration
- Exercise activity
- Sleep patterns
- Movement/activity level
- Menstruation and pregnancy tracking



Collect data directly
from job candidates,
employees, customers



**Purchase digital
profiles** from third
parties



Extract digital traces
from computer and
network systems



**Detect and transmit
via sensors** in
handheld devices,
wearables, or
equipment



**Generate via
computer analysis** of
audio and visual data
streams

5 Ways Management Extracts Data

1. Collecting data directly



Job applicant
personality
assessment

It is important to question authority

Most like me

Somewhat like me

OR

Somewhat like me

Most like me

If my manager tells me to do something, I always do it

Customer ratings

PLEASE RATE THE FOLLOWING ✕
SKIP SURVEY

What did you think of the speed of service during this visit to Uno?

Poor Below Average Average Good Excellent

◀ BACK SURVEY PROGRESS CONTINUE ▶

ziosk

UNLIMITED ENTERTAINMENT only \$1.99 with new content Disney

2. Purchasing digital profiles



Social media report



3 John Smith ▾

Project Manager



20 results

+ Add Candidate

Apple > Project Manager

View Advanced Filters ▮

Compare Candidates

Jonathan Banks ×

Monique Everet ×

John Smith ×

Hide chart ▾

Comparison for Project Manager

Numbers provided based on Project Group

Candidate

Flags

Jonathan Banks

↑ 13 ↓ 3

Mentor

Leader

Dazed

Marijuana

Stoned

Monique Everet

↑ 21 ↓ 9

Helping

Punctual

Teamwork

Reliable

Pissed

Jerk

Dumbass

John Smith

↑ 34 ↓ 42

Friend

Encouraging

Solidarity

Hatred

Loser

Enemies

Pontificate



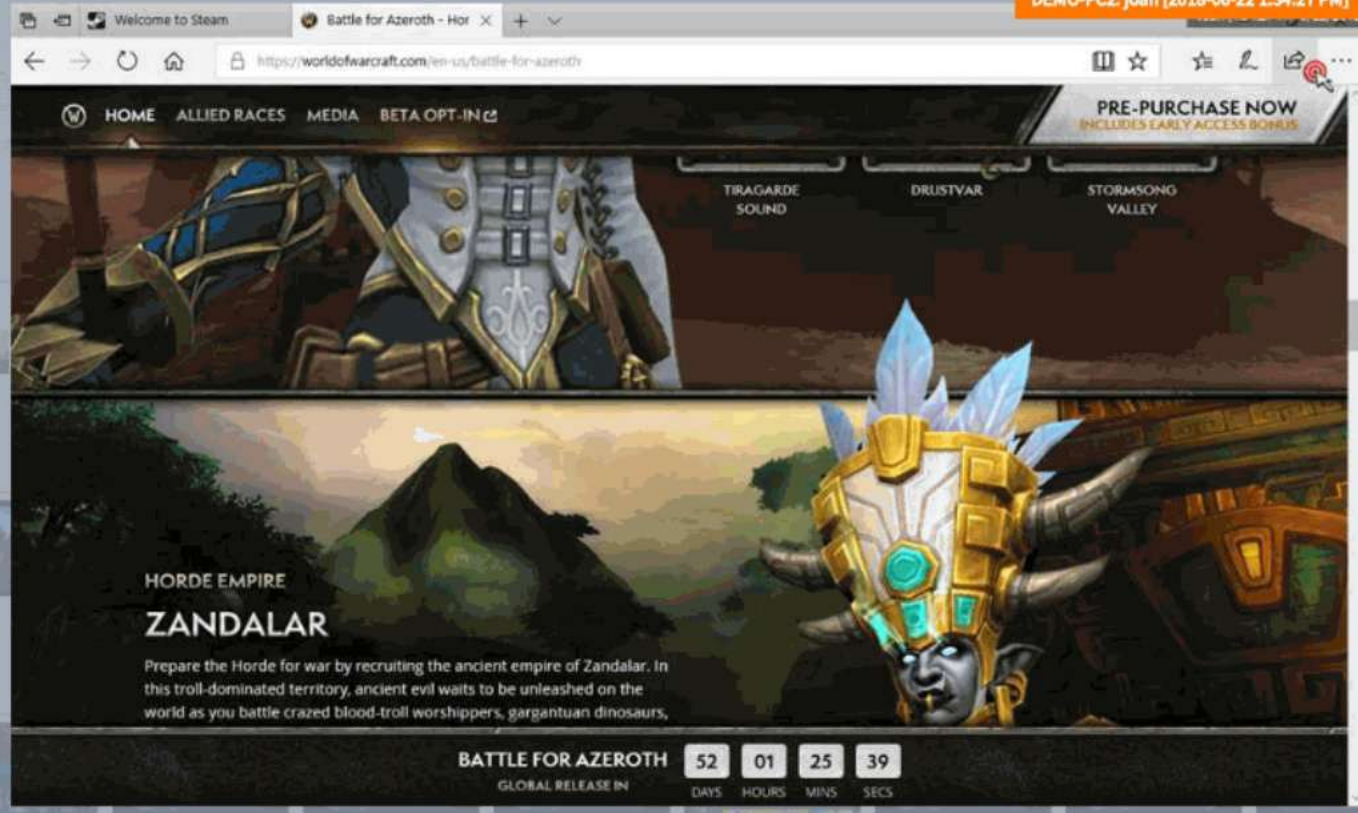
3. Extracting digital traces

- DASHBOARD
- ATTENDANCE
- SCREENSHOTS
- TOP PROGRAMS
- PROGRAMS USAGE
- TOP WEBSITES
- INTERNET
- E-MAIL
- CHAT
- FILES
- ALERTS
- ADMINISTRATION

DATE RANGE FILTER: All dates

RANGE FROM: [calendar icon] - RANGE TO: [calendar icon] Apply

DEMO-PC2: joan [2018-06-22 1:34:27 PM]



Screenshots timeline: 130 of 18,667



Computer monitoring screenshots

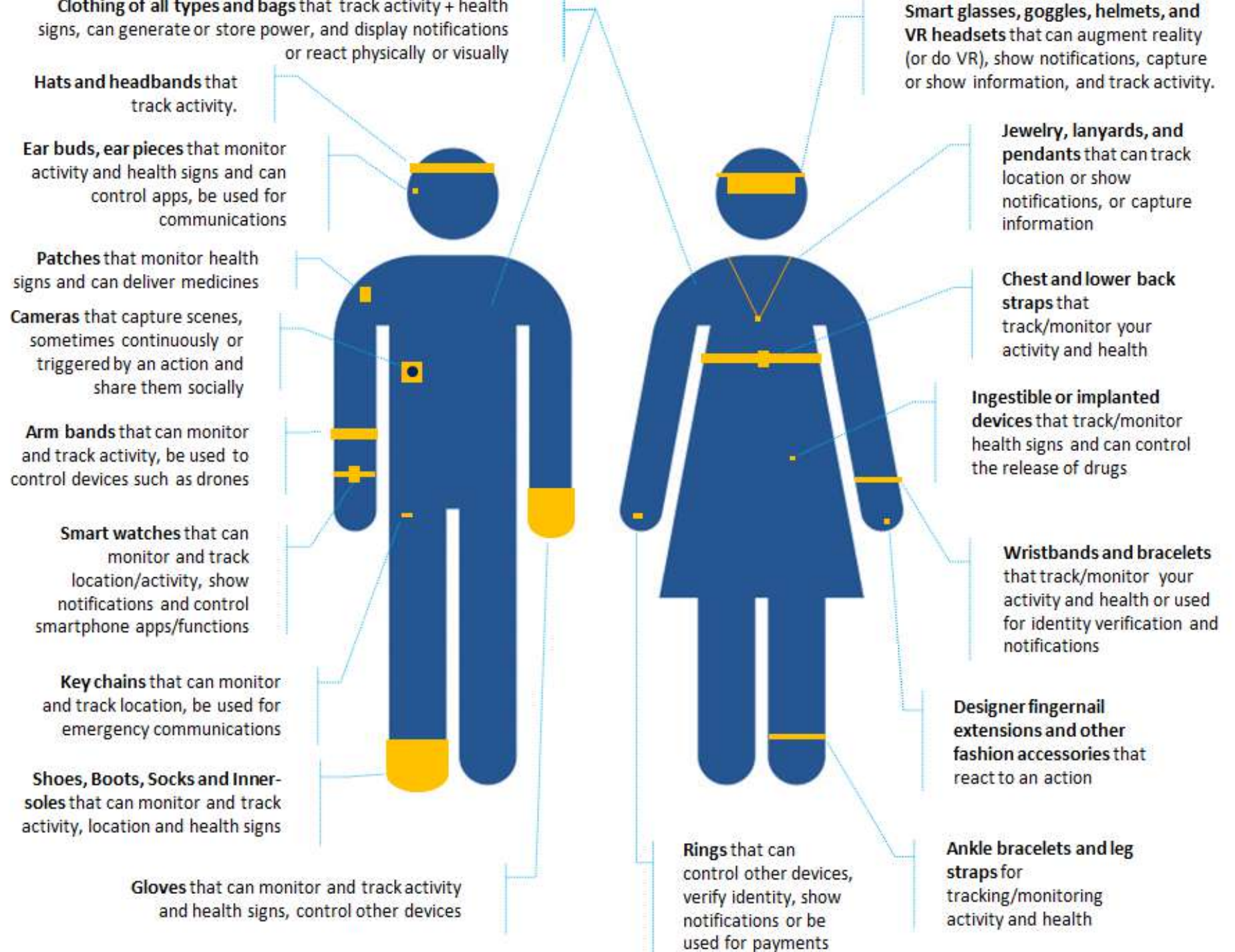
4. Detecting data via sensors





Sensors: Smartphones

Wearables



5. Generating data via computer analysis of A/V



Call center speech analysis



AGENT SCORECARD

Group

(All)

Agent

(All)

Manager

(All)

Agent Name	Calls	Agent AHT	Greeting	Resolution	Verification	Ownership
Carson Scott	1354	4.9 min	87%	34%	42%	24%
Amanda Bynes	123	2.4 min	45%	35%	35%	88%
Jose Relando	23556	8.4 min	86%	24%	42%	100%
Brynna Jenkins	2345	6.4 min	88%	30%	100%	86%
Erin Andrews	23	1.5 min	43%	32%	99%	87%
Margaret Brown	456	4.9 min	84%	100%	90%	23%
Tan Lee	2347	3.5 min	23%	100%	99%	90%



Table 21

Server # 04

02 Guests

7:41 PM Seated Time

62 sec Table Greet Time

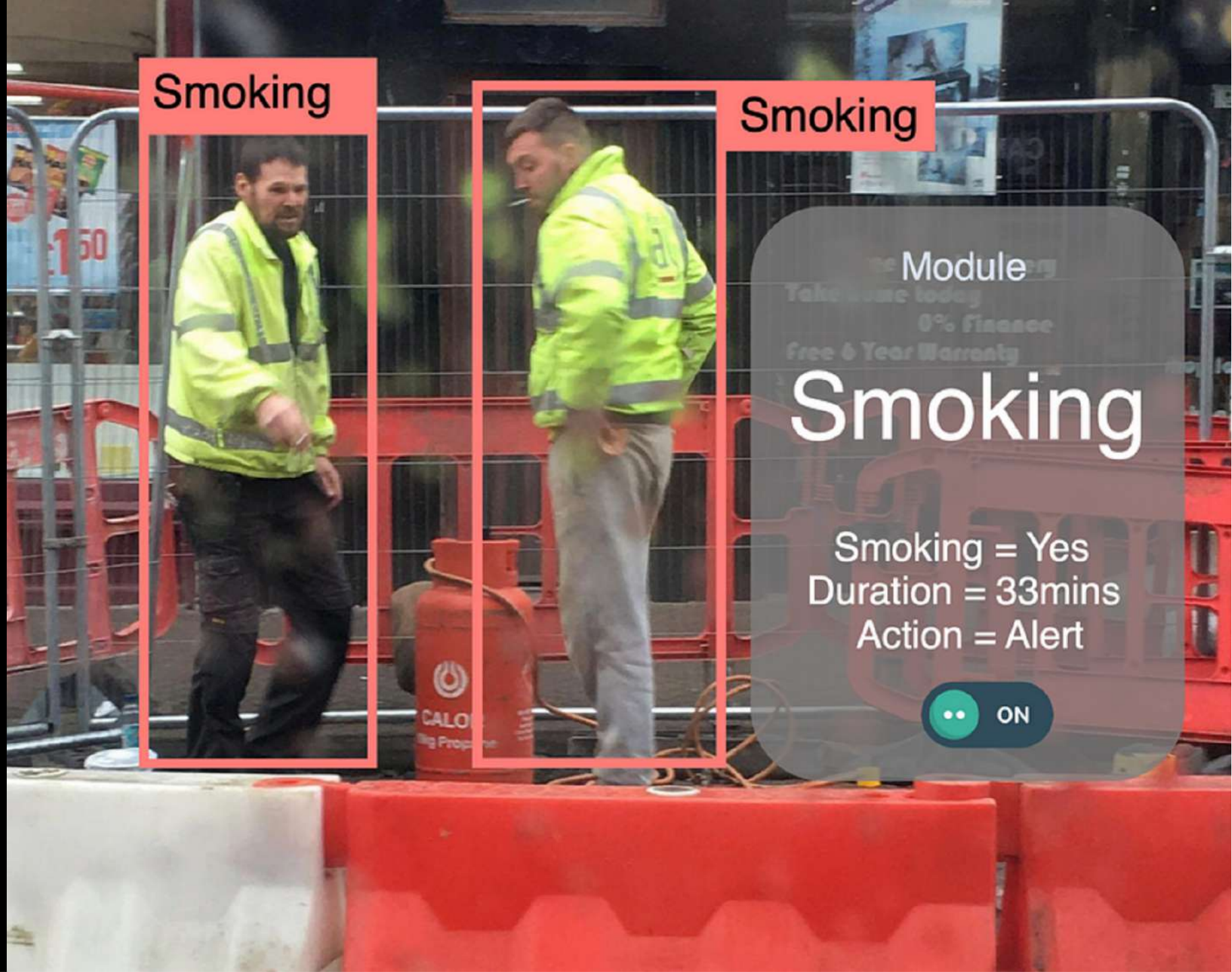
08 Server Table Touches

8.7 /10 Forecast Experience

Restaurant video analysis

Peak Conc Tables	Customers	Turn Avg	Greet Avg	Touches Avg
3	10	1:01:15	0:00:55	13
2	11	0:50:59	0:00:32	16

Construction site video analysis



Comments?



Questions?



Section 3

trade union responses

Negotiating for collective data rights

Improve Workers' Data Rights

Reclaim power!

The image shows the word "WHY" in large, light-colored wooden block letters. The letters are arranged horizontally and are set against a vibrant red background with a subtle, marbled texture. The lighting is even, highlighting the natural grain of the wood.

3 types of data protection

- Those that *include* specific articles on workers' data (such as the European General Data Protection Regulation - the GDPR)
- Those that *implicitly* do such as in most countries in Africa, Latin America and Asia Pacific
- Those that *explicitly* exclude workers such as the Australian Privacy Act of 1985

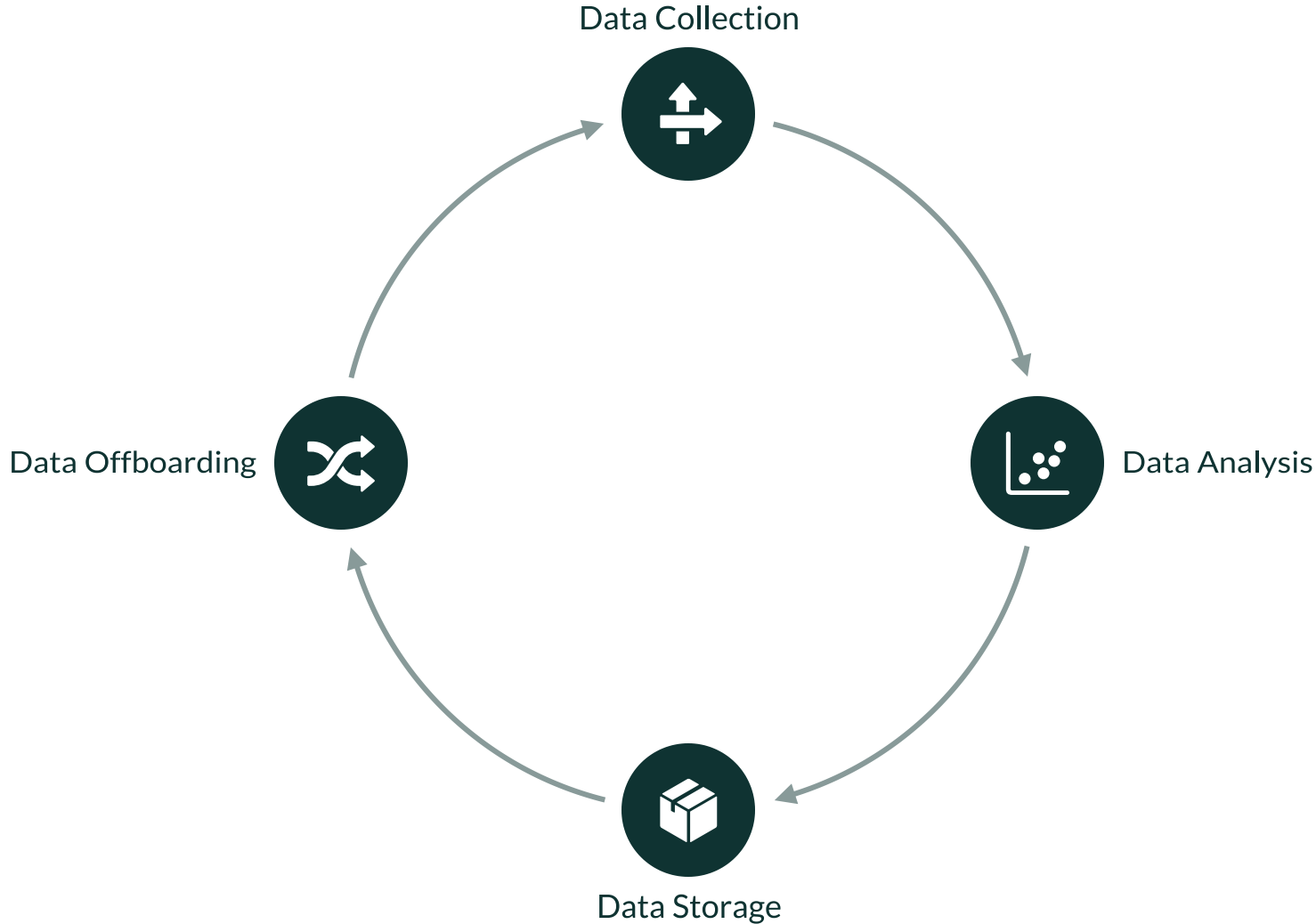
We need to bridge the gaps



Negotiating for collective data rights for workers

- 1 Data protection - especially in the GDPR zone - can be helpful for workers. Get to know, use or be inspired by, the relevant GDPR articles
- 2 Bridge regulatory gaps and management failures by negotiating for collective data rights
- 3 Strong data rights is a must to prevent the obscure commodification of workers, and to break the “monopolisation of truth” currently determined by those who hold the data.

Negotiate the Data Lifecycle at Work



Data Collection

Sources? Union access to and knowledge of? Rights to refute/block?



Data Analysis

Used in productivity & Human Resources. What rights do workers have to access these data and the insights/inferences drawn? Can they object to these etc?



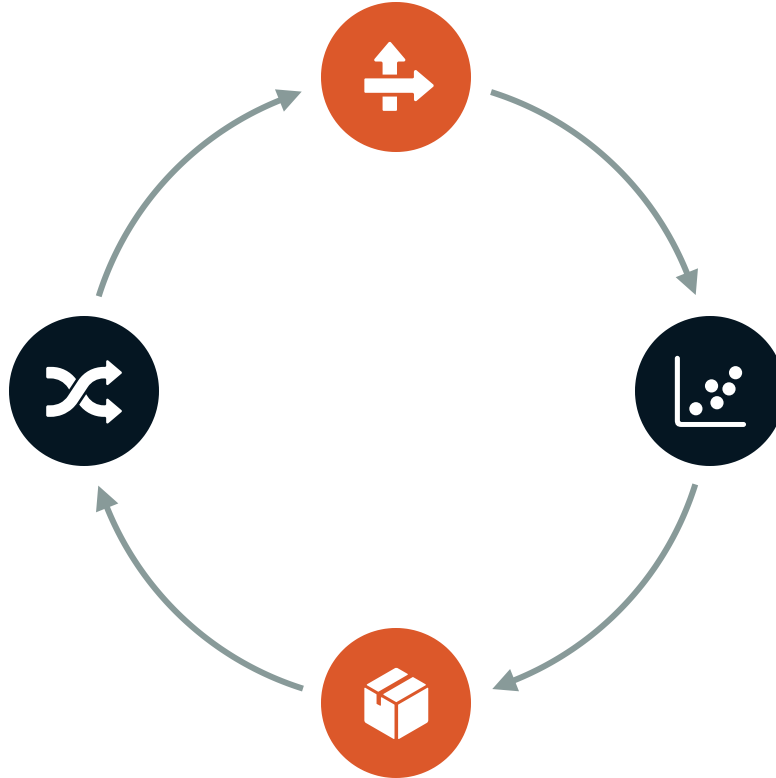
Data Storage

Servers - where? Who has access?
Under what jurisdiction?
Think here WTO/ecommerce discussions

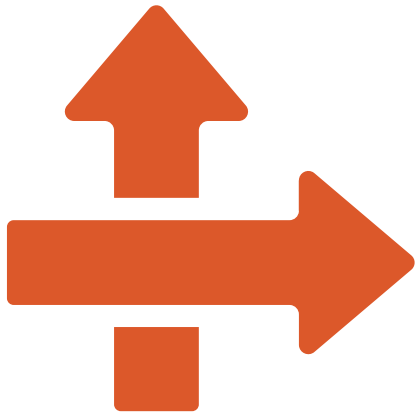


Data Offboarding

Is data sold? To whom? Deleted? Can workers deny/block who it is sold to? This includes data sets, statistics, inferences.



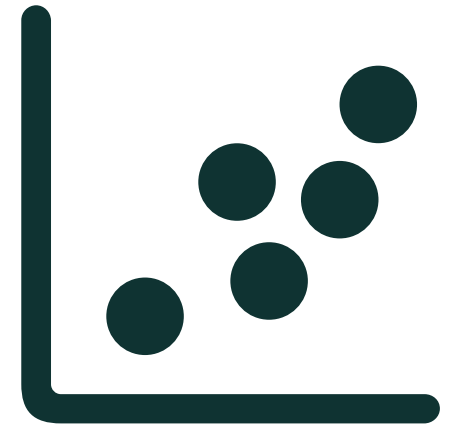
1. Data Collection Phase



- This phase asks what are the internal and external data collection tools, the sources of the data, whether shop stewards and workers have been informed about this and whether they have the right to rebut or reject them?
- Much data extraction is hidden from the worker (or citizen) and management must be held accountable.
- **Tip:** Here unions should negotiate redlines for data sources and system purposes. What purposes can you accept, what not? Add protocols for informing the workers about data collection.

2. Data Analysis Phase

- In this phase unions must ask how the data is used and for what purposes? What rights do workers have to access these data and the insights/inferences drawn? Can they object to these etc?
- Unions should set redlines for what the data can be used for and what not





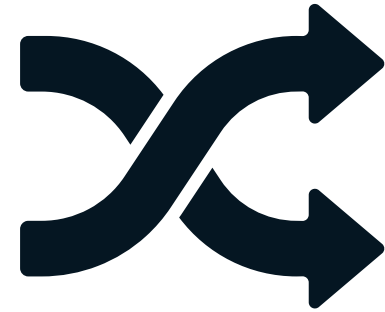
**Read more about
E-commerce
negotiations, also
know as Digital
Trade negotiations
[here](#)**

3. Data Access and Storage Phase

- Workers should know under which jurisdiction their data is stored.
- Workers should know who else has access to their data and what they can do with it
- Especially relevant if e-commerce negotiations within, and on the fringes of, the World Trade Organization, are actualised. This would entail data being moved across borders to what we can expect would be areas of least privacy protection. They would then be used, sold, rebundled and sold again in whatever way corporations saw fit.

4. Data Offboarding

- 1 Here workers should ask, what happens to the data after it is used?
- 2 Is it deleted?
- 3 Or are data sets and inferences sold or transferred to third parties?
- 4 Unions should negotiate much better rights to know what is being off-boarded and to whom, with scope to object to or even block the process.



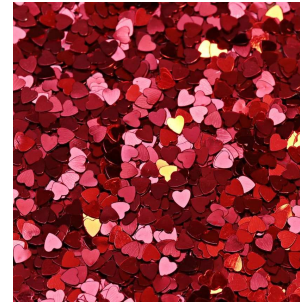
TIP

FSU Ireland has negotiated an agreement that forbids management to sell data sets that include workers' personal data

Recommendations for union action

- ✓ Train members and shop stewards on the role of data in digitalised workplaces and in society at large
- ✓ Consider establishing a cohort of digital shop stewards who are specialists in the datafication of work and workers
- ✓ Negotiate the data lifecycle at work from a human rights/workers' rights perspective
- ✓ Create a union-wide data rights policy framework that can inform (digital) shop stewards in their negotiations. Incl.
 - Safeguarding worker dignity and welfare
 - Transparency, dialogue, clear worker's rights
 - Ban on trading workers' data
 - Purpose limitation

**Get the guide
here**



Data Lifecycle Guide

Discussion



The image features a dense, textured background of numerous small hearts. The hearts are primarily in shades of red and pink, with some yellow hearts scattered throughout. The hearts are arranged in a way that creates a sense of depth and movement, as if they are falling or floating. In the center of the image, there is a white rectangular box with a thin black border. Inside this box, the words "Thank you!" are written in a bold, black, sans-serif font. The overall composition is warm and celebratory, conveying a message of gratitude.



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